

Garibaldi at Squamish

SMART GROWTH AND SUSTAINABILITY

GAS Inc. supports the province and local governments to address climate change through appropriate urban design, the efficient provision of infrastructure and a reduction in urban sprawl while recognizing the constraints of the Garibaldi Resort project site conditions.

As stated in the Hollands Barr Planning Group study prepared for the Garibaldi Resort project (October 2007), the framework proposed for addressing sustainable development in the Garibaldi at Squamish project are organized under a framework titled the eight pillars of a sustainable community development.

The “8 Pillars” of a sustainable resort community for the Garibaldi at Squamish project include:

1. Land Use for a Complete Community
2. Low Impact Transportation
3. Green Buildings
4. Multi-dimensional Productive Landscape
5. Progressive Green Infrastructure
6. Facilities and programs for Healthy Communities and Individuals
7. Economic Opportunities
8. Progressive Management

Therefore, to provide site specific additional information on smart growth and sustainability principles to be applied at each stage of development for the Garibaldi Resort project, GAS Inc. contracted SEE Solutions, an independent qualified consultant to provide this information to the DOS and the advisory committee during the further review of the Garibaldi Resort project by local government.

A Sustainability Implementation Strategy for GAS

The GAS SIS is founded on the fundamental premise that in order to pursue the desired outcomes articulated in a resort project **vision** such as that contemplated in the GAS Master Plan, a systematic approach to pursuing that vision is required. Such a systematic approach includes an iterative set of steps: develop a **plan** of action to achieve the vision, **do** the actions in the plan, and constantly **check** progress towards the vision, including refining the plan and actions as needed to ensure that the vision is being achieved.



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A proposed SIS for GAS includes:

Project Vision – a clear, compelling vision for the GAS destination resort complemented by a corporate mission and set of values that aligns with the vision and provides assurance that the sustainability vision imbedded in the Master Plan and associated commitments will be relentlessly pursued

Management System – a comprehensive management system (vision, plan, do, check) that defines project goals, identifies measurable objectives with performance indicators and targets, establishes internal planning and operating systems to pursue the objectives, puts in place a governance structure with clear accountabilities, follows a risk management framework, implements a performance management system including indicators and targets to track progress, ensure continuous improvement and enable public reporting.

Sustainability Team – a knowledgeable, experienced team reporting to senior management who provide leadership to the organization in pursuit of the sustainability outcomes articulated in the project goals, objectives, programs, policies, practices and work plans. While a core team of sustainability experts provides leadership, successful implementation of the Project's sustainability outcomes depends on strong, ongoing commitment from the executive and establishment of a management system and culture throughout the entire organization that ensures each person shares responsibility for achieving the Project's defined sustainability results.

Partnerships – pursuit of strong partnerships with key organizations essential to project success including local government, Squamish Nation, BC Parks, BC Ministry of Tourism, Culture and the Arts, key provincial and federal regulators, and the regional tourism industry.

Stakeholder and Community Engagement – an open process of engaging with key stakeholders such as various recreation interests, environmental interests, business interests and the Squamish community at large to solicit input, share progress, and build collaborative solutions to potential issues.

Performance Measurement and Reporting – regular monitoring of progress against sustainability performance objectives, programs, policies and practices, and transparent reporting to management and key partners, stakeholders and the community including defining areas where GAS has control of results versus areas where they can only influence results, plus examples of successes and future challenges.

